

A Decade of Innovation

IN 2013, WITH A RENEWED vision and strategy to increase financial support for innovative ministry projects, the Anglican Foundation of Canada (AFC) challenged itself and the Canadian church to *imagine more*.

“These two simple words initiated a decade of unprecedented collaboration and innovation,” explains Dr. Scott Brubacher, Executive Director. “A full ten years later, as our Strategy Committee completes work on the strategic roadmap that will guide us through 2023–2027, *imagine more*, as a call-to-action is as relevant as ever.”

AFC’s commitment to identifying opportunities and supporting fresh ideas—inviting ministry partners to do likewise—has helped to resource

and energize hundreds of hopeful new ministries across Canada. “Ten years on, as more and more of these projects take shape, there is a growing body of innovative ministry stories that can inspire others in their local contexts,” says Brubacher. “Sometimes half the struggle to *imagine more* is forming a mental picture of what the *more* might be—what’s actually possible? This is becoming less of a barrier as a renewed and entrepreneurial spirit emerges across the Canadian church.”

Brubacher says the greatest transformation he has seen during his time with AFC has been with creative, youth-focused programs. “There are no easy solutions or quick fixes when it comes to connecting with young people—but it always requires that first step of opening your door.

I have seen a church determined to overcome challenges and find creative ways to engage children and youth in ways I could not have imagined when I joined the Foundation in 2015.”

Brubacher credits AFC members’ willingness to lead change and support measured risk-taking. “What was once just an idea is now becoming reality. Today, AFC’s big-picture view across the Canadian church is increasingly one of green shoots ministries coming into the fullness of life. The growth we have seen has been made possible because our donors continue to support this focus on innovation, more generously year after year.”

Please see INNOVATION, p.5



In this issue

2 | Executive Director’s Message

3 | Special Annual Report Insert!

4 | AFC Financial Highlights

6 | Your AFC Team in Action

Share the AFC story in your parish!

The Anglican Foundation of Canada (AFC) has a variety of print and other promotional resources available, free, to parishes across Canada. “Whether you need bookmarks, paper placemats for a dinner, or a video presentation for a coffee hour, we’ve got something that will help our members share the AFC story in their parishes,” says Michelle Hauser, Development & Communications Officer.

Hauser says that AFC also has a network of Diocesan Representatives across Canada who are willing and able to visit parishes, upon request, to speak about the mission and ministry of the Foundation at both in-person and online events. If you would like to explore the catalogue of resources or book a speaker, visit anglicanfoundation.org/promotion or email Michelle Hauser at mhauser@anglicanfoundation.org. ■

Executive Director’s Message



Dr. Scott Brubacher, Executive Director

From Vision to Realization

THERE’S A SPECIAL SORT OF joy one feels when a vision becomes reality. That sense of arrival, of accomplishment, of hard work bearing good fruit.

At the Anglican Foundation of Canada (AFC), we see this process realized among our grant recipients, when a visionary leader—or a community embracing a shared purpose—identify a need, articulate their plan, receive the support of the national church and local community, and eventually make their dream come to life.

I experience this kind of joy as a composer—when a preliminary melodic sketch gives way to the placement of the double bar line at

the end of a piece. I have also felt it quite keenly in my role as Executive Director of AFC, especially these past 18 months as the preliminary stages of a strategic plan have led to the final approval of a roadmap that will enable AFC to become an increasingly collaborative partner with the Anglican Church of Canada.

As I reflect on all that has been accomplished of late—extending granting eligibility, redefining and expanding grant categories, streamlining and facilitating the application process, increasing the diocesan grant quota, and more—the composer in me senses this is merely the first movement of a new symphony that remains to be realized.

As AFC’s strategic plan unfolds through the coming years, we hope that this newly realized grants program will encourage Canadian Anglicans with unique vision to seek out AFC support to bring their projects to fruition. We look forward to hearing the grant recipient reports and sharing in the joy of accomplishment again and again over the years to come, as we move forward with hope and a spirit of generosity. ■

New grant window ensures timely access

In 2022, the AFC Board approved the move to a quarterly grants cycle. This helps to make the grants program more accessible and ensures the timely processing of grant requests. So if you missed the April deadline, don’t worry: the grants portal is open, and the next deadline is July 1. Visit anglicanfoundation.org/apply for more details.



Next grant
deadline
July 1

Another million-dollar year for AFC grant recipients!

THANKS TO THE IMMENSE generosity of the Anglican Foundation of Canada's (AFC) donor family, 2022 was another million-dollar year for AFC grant recipients nationwide. According to Dr. Scott Brubacher, AFC's Executive Director, "2022 was a remarkable year for AFC, in every possible way!"

On the granting front, the combined spring and fall grant cycles, automatic disbursements from AFC's named trusts, and another successful *Say Yes! to Kids* campaign, resulted in 2022 grant and loan awards totaling \$1,052,000 to 141 recipients. "This was also one of the Foundation's most geographically widespread granting

years on record," says Brubacher. "AFC's disbursements in 2022 included awards across twenty-seven dioceses, to two national partners, and to one ecclesiastical province."

Driving the grants program to greater heights, of course, is the generosity of AFC supporters, and 2022 was one of the most generous years yet with annual contributions from members reaching \$173,000 and bequests and gifts totaling \$700,000.

A new partnership with the Anglican Church Women (ACW) of the Diocese of New Westminster—thanks to their leadership gift of

continued on p. 4



2022 Legacy Spotlight

AFC is grateful for the life and legacy of Jane Elizabeth Campbell, whose generous bequest enabled the Foundation to fund the 2022 Request for Proposals (RFP) for Indigenous Ministries. The Board had originally authorized \$100,000 for disbursement. However, during the grant review process in November, the scope and impact of the projects prompted the Board to unanimously approve additional funding from the Campbell bequest, up to \$132,000. Driven largely by the RFP, the 2022 granting year saw \$216,000 in support for Indigenous Ministries awarded to 22 recipients—AFC's most impactful year in that category. ■

2022 Disbursements by Impact Zone

TOTAL
\$1,052,000
141 recipients

**COMMUNITY
MINISTRIES**
**\$280,000 to
49 recipients**



**LEADERSHIP &
EDUCATION**
**\$137,000 to
38 recipients**



**INDIGENOUS
MINISTRIES**
**\$216,000 to
22 recipients**



**SACRED MUSIC &
LITURGICAL ARTS**
**\$19,000 to
7 recipients**



**DIVERSE
INFRASTRUCTURE**
**\$400,000 to
25 recipients**



Million-dollar year continued from page 3

\$100,000—kick-started the ACW Council of the North Retired Clergy Fund to provide financial support for housing and living expenses to retired non-stipendiary clergy in the Council of the North. An additional \$150,000 from an anonymous donor to this fund made this the swiftest and most generous response to the establishment of a new fund in AFC's history.

On the administrative front, recommendations from the Grants Policy Review Committee—which were unanimously approved by the Board in 2022—resulted in significant changes to the grants program. This includes quarterly application windows, new granting categories,

and an increase to the diocesan grants quota. “It is our hope that these changes will improve the accessibility of AFC grants,” explains Brubacher “and help us to grow even more connections with ministry partners from coast to coast to coast.”

In November 2022, a majority of AFC's Board were able to meet in person, for the first time since the pandemic. “The substance of the meeting and the spirit of deliberations truly reflected AFC's vision of being a collaborative partner with the Anglican Church of Canada and other organizations across Canada to equip communities for transformative ministry.”

Lastly, Brubacher points out that 2022 was AFC's 65th anniversary—what he has called a “jubilee year” for the Foundation. “I think we can look back on it with gratitude for God's faithfulness and abundant blessing on our ministry. It is such a joy to serve as Executive Director of the Foundation, and I can't wait to see what 70 years, or 75 years, or 100 years will bring as we continue to *imagine more*.”

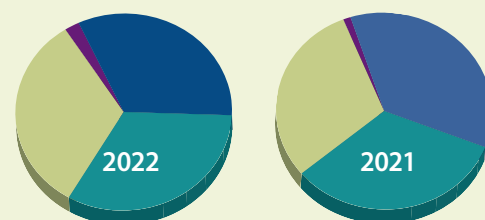
For a full listing of grant awards, recognition of AFC members from across Canada, first-person testimonials from many grant recipients, and more, please visit anglicanfoundation.org/2022report. ■

Financial Highlights

	2022 \$	2021 \$	2020 \$
Total Funds under Administration	19,290,005	20,932,306	18,962,824
General Fund	5,374,748	5,841,029	5,392,494
Restricted Fund	1,310,052	1,057,897	891,117
Endowment Fund	12,098,235	13,426,432	12,139,975
Funds Held for Others	506,970	606,948	539,238
Loans outstanding	531,341	760,566	847,090
Number of loans	11	16	22
Loans advanced	–	40,000	270,000
Interest rate	5%	5%	5%
Interest earned on loans	33,686	38,614	25,460
Revenues	(11,365)	3,539,638	1,138,902
Bequests and gifts	700,144	776,543	142,712
Annual contributions	172,720	170,610	165,680
Investment income (includes gains/losses)	(920,538)	2,550,790	795,028
Loan interest and other income	36,309	41,695	35,482
Disbursements	1,052,213	1,040,641	848,009
Grants	952,213	1,000,641	538,009
Loans advanced	–	40,000	270,000
Loans awarded	100,000	–	40,000
Total number of grants paid out	141	162	130
Expenses	631,745	652,225	574,385
Promotion and development	205,147	235,322	199,102
Operating and administration	205,896	214,678	191,835
Investment management	206,649	192,681	168,708
Loan management expense	14,053	9,544	14,740

Note: Complete audited financial statements for the Anglican Foundation of Canada are available on the Foundation's website: anglicanfoundation.org/annual-reports

Summary of Expenses



■ Promotion and development	
2022	32%
2021	36%
■ Operating and administration	
2022	33%
2021	33%
■ Investment management	
2022	33%
2021	30%
■ Loan management	
2022	2%
2021	1%

D.Min. Bursaries fuel research and innovation

ACCORDING TO THE REV. Canon Dr. Grayhame Bowcott, Doctor of Ministry (D.Min.) training is making a big difference for leaders in the church today. “The D.Min. is a rare program where clergy can work full-time and do meaningful research that really benefits their local context. It’s challenging—you’re building the plane while flying in it—but it’s also deeply rewarding.”

Bowcott serves as a parish priest in the Diocese of Huron and as Program Director for Huron University College’s Licentiate in Theology Program. He was awarded Anglican Foundation of Canada (AFC) bursaries in 2017 and 2018 for D.Min. training, which enabled him to channel his passion for enabling vocational leadership and increasing access to theological education for clergy in remote areas. “In my case the D.Min. was the perfect degree for

me to do the research that helped me put the Licentiate program together.”

Bowcott, who regularly encourages priests to pursue a D.Min. when he senses a good fit, emphasizes the importance of financial support. “When I nudge potential candidates, I encourage them to reach out to AFC. It’s important for them to know this degree doesn’t need to break them financially.”

In 2013, the AFC Board agreed to expand bursary awards to include funding for D.Min. training. Since then, a total of \$115,000 has been awarded, with \$85,500 of that derived from the Audrey Jacqueline Boyce Fund. Boyce, who passed away on July 26, 2013, provided a sum in her will to be “held upon trust to assist students in advanced theological study.”

Bowcott points to the exemplary field of leaders across the Canadian

church who have benefited from an AFC bursary in the pursuit of their doctoral level training. “Mrs. Boyce’s investment is paying great dividends. I don’t know of anyone who has done the program who hasn’t come out of it with new insights and been better equipped to do the ministry they are already doing.”

“If you follow the pathway,” says Bowcott, “you see how Ms. Boyce’s legacy is supporting leaders in the church who are in turn leaving a legacy.”

For more information on how you can apply for an AFC bursary, visit anglicanfoundation.org/apply. ■



Audrey Jacqueline Boyce (1920–2013)

Innovation continued from page 1



2013

Kids matter

The establishment of the Kids Helping Kids Fund (KHK) demonstrates AFC’s commitment to the health and wellbeing of children across Canada. In 2019 AFC reaches \$100,000 in grants from the fund.

2014

Innovation infusion

AFC initiates a series of innovative Requests for Proposals (RFPs), aligned with the Marks of Mission, encouraging Canadian Anglicans to realize transformational ministry opportunities in their communities.

2021

60 years of generosity

AFC celebrates its 60th anniversary with the largest RFP to date: \$60,000 for innovative projects to enhance and transform parish ministry.

2017

Engaging donors

With the support of visionary donors, AFC Responds to COVID-19 with *Say Yes! to Kids*—the largest one-time investment in children and youth the Canadian church has seen, funding \$470,000 in youth-focused projects.

2022

Renewed vision

AFC deepens its commitment to being a collaborative partner with the Canadian church, refreshing the grants program to provide more application windows, new categories of support, and increasing the annual diocesan grant quota.

Your AFC team on the road!



AFC Executive Director, Dr. Scott Brubacher (LEFT), with Sinclair Bletcher-Lowman (RIGHT), Co-facilitator for Unity Kitchen, an outreach program of Toronto's Church of the Holy Trinity.

Unity Kitchen at Holy Trinity

Included among AFC's first grants in 2023 was a **\$15,000 GRANT** to Church of the Holy Trinity in Toronto to help expand the much-needed Unity Kitchen Street Level Hub. This partnership-based outreach project grew out of the pandemic but continues to play an important role in poverty reduction and food security provision in Toronto's Downtown East, providing lunch four days per week to a daily average of about 135 people. Staff and volunteers also provide clothing, tents, toiletries and harm reduction supplies, as needed. AFC's Executive Director stopped in to meet with program leads one weekday, as they prepared for lunch. "I was so moved to see the incredible ministry taking place here. In one of the oldest church buildings in Toronto, creativity and compassion flow to meet the needs of their community."



Michelle Hauser (BOTTOM LEFT) with the YVN Podcast team: the Rev. Jann Brooks (BOTTOM CENTRE), Owen Dawe (BOTTOM RIGHT), Namirembe Afatswo (TOP LEFT), and Arlo Fenner (TOP RIGHT).

Young Voices of the North

In a cozy parish hall, on a bone-chilling winter day in The Pas, Manitoba, a fearlessly creative group of young people met to discuss their next slate of episodes for Young Voices of the North (YVN), a podcast funded by a **\$5,000 GRANT** from the 2021 *Say Yes! to Kids* (SYTK) Request for Proposals. Michelle Hauser, AFC's Development & Communications Officer, had a chance to visit with the podcasters during the 2023 Trappers' Festival. "It was wonderful to see the intergenerational team that has braved the learning curve of podcasting and enabled these young people to have compassionate conversations about challenging subjects. This is exactly the kind of imaginative project we hoped would come about through SYTK."

